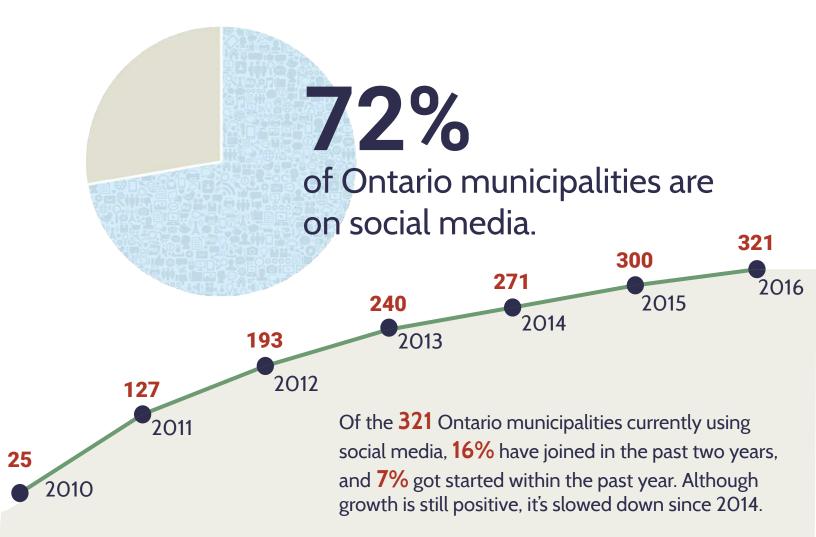
MUNICIPAL GOVERNMENT 2.0 2 0 1 6 • E D I T I O N



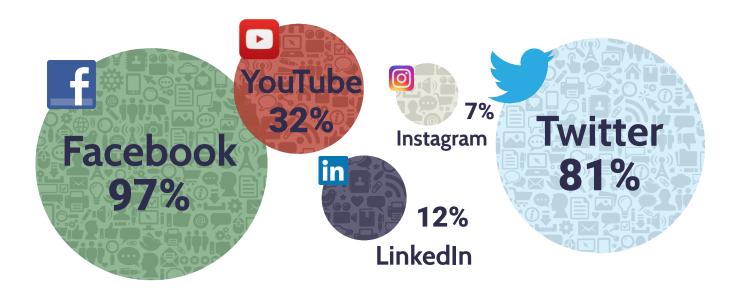
Ontario's municipalities are becoming more creative, sophisticated and engaging in their use of social media. A significant portion of municipal Heads of Council are getting social online, too. Scroll down to find out who's using social media and how.

Ontario Municipalities: Who's on social media?



Social Media Use By Platform

Facebook continues to top the list of preferred social media platforms across municipalities, followed closely by Twitter.



Liking, Linking and 'Gramming

From 2015 to 2016, the platforms with the **most growth** amongst municipalities were **Facebook**, **LinkedIn**, and **Instagram**, though Facebook and Twitter are still the favoured platforms by far.

One Account or Many?

Centralized

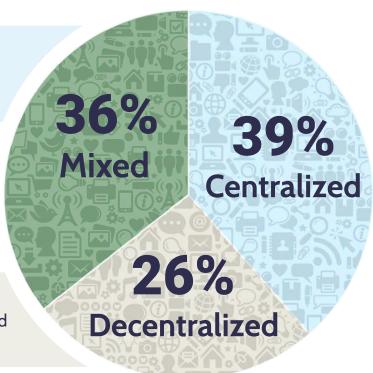
Municipalities with just one main account per social media platform

Mixed

Municipalities that use a central account and up to three specialized accounts for different departments and service areas

Decentralized

Municipalities with four or more accounts dedicated to different departments or service areas



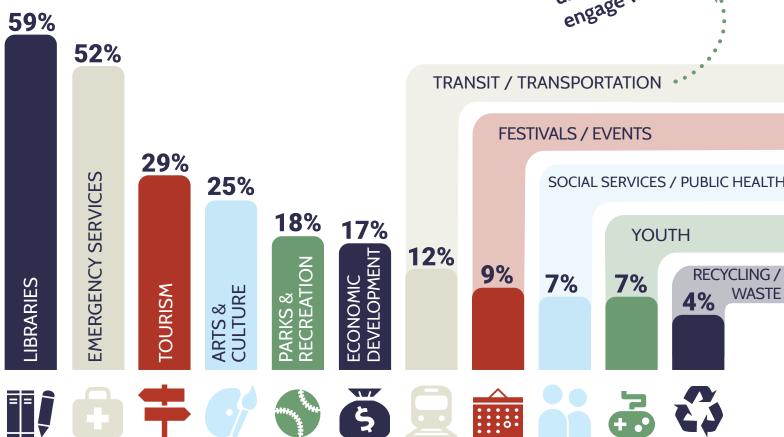
Generally, our data shows that local-tier and single-tier municipalities with populations of less than 10,000 tend to have the strongest preference for a centralized approach.

Counties or **regional-tier** municipalities and municipalities with larger populations (75,000+) tend to prefer the mixed or decentralized approach, supplementing their main social media presence with unique accounts for specific departments and service areas.

Specialized Accounts

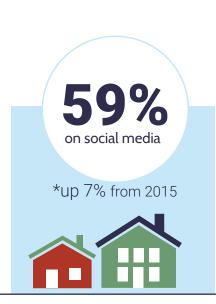
Which departments are branching off on their own? Of the municipalities using a decentralized or mixed approach, these departments are most likely to have their own dedicated social media presence:

34% of municipalities that have transit systems use social media to engage with riders. SOCIAL SERVICES / PUBLIC HEALTH YOUTH RECYCLING / 7% 7% **WASTE** 4%



Social Media Use by POPULATION

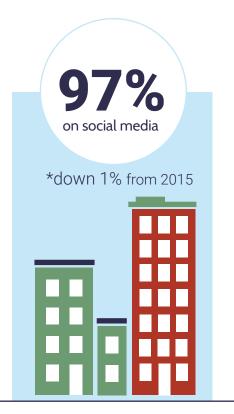
Small municipalities accounted for the largest increase in new social media accounts in 2016.



Small Municipalities (O to 10,000 people)



Medium Municipalities (10,000 to 75,000 people)



Large Municipalities (75,000+ people)

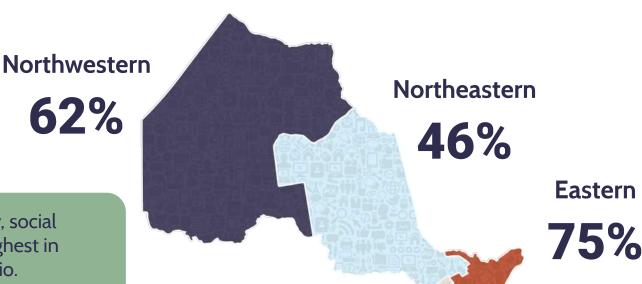
Central

Social Media Use By REGION

62%

Not surprisingly, social media use is highest in southern Ontario.

In 2016, growth was greatest in central, southwestern and northeastern Ontario.



Southwestern 82%

Most Popular Municipalities

Most Liked: Facebook

1. Sault Ste. Marie

11. Kingston

2. London

12. Brockville

3. Niagara Falls

13. Barrie

4. Ottawa

14. Sudbury

5. Mississauga

15. Prince Edward County

6. Kitchener

16. Guelph

7. York Region

17. City of Waterloo

8. Niagara Region

18. Timmins

9. Tweed

19. Oakville

10. Huron County

20. Thunder Bay

Most Followed: Twitter



1. Toronto

11. Niagara Falls

2. Ottawa

12. York Region

3. Kitchener

13. Niagara Region

4. Waterloo Region

5. City of Waterloo

14. Peel Region

15. Burlington

6. Hamilton

16. Durham Region

7. Mississauga

17. Barrie

8. London

18. St. Catharines

9. Guelph

19. Oakville

10. Kingston

20. Oshawa

Which municipalities have the most likes and followers on their central Facebook and Twitter accounts?

Most Liked Per Capita: Facebook

1. Pelee

11. Matachewan



2. Tweed

12. Gauthier

3. Sioux Narrows -

13. Red Rock

Nestor Falls

14. Assiginack

4. Schreiber

5. Marathon

15. Temagami

6. Terrace Bay

16. Cobalt

7. Ignace

17. Goderich

8. Nipigon

18. Smooth Rock Falls

9. Georgian Bay

19. Gordon/Barrie Island

10. Sundridge

20. Rainy River

Most Followed Per Capita



1. Pelee

11. Sioux Narrows -

2. Georgian Bay

Nestor Falls

3. Nipigon

12. Lake of Bays

4. Whitestone

13. Gravenhurst

5. Terrace Bay

14. Petrolia

6. City of Waterloo

15. North Kawartha

7. Gananoque

16. Stirling-Rawdon

8. Red Rock

17. Assiginack

9. Schreiber

18. French River

10. Niagara-onthe-Lake

19. Guelph

20. Niagara Falls

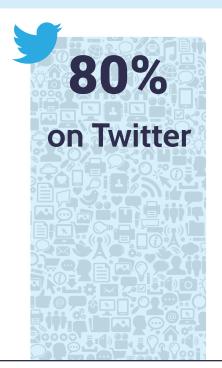
Tweeting Heads: How are Heads of Council using social media?

Head of Council: A mayor, reeve, warden or regional chair of a municipality.



of Ontario's Heads of Council are on social media.

While municipalities prefer Facebook, individual Heads of Council prefer Twitter...





...and it's no wonder: The average following of a Head of Council's Twitter is **3,741**, more than twice that of Facebook, which is **1,571**.

62% of Heads of Council from large municipalities (75,000+) are on social media.

The Heads of Council who use social media tend to be from central and western Ontario.

Most Liked and Followed Heads of Council

Which Heads of Council have the most followers and likes on Facebook and Twitter?

Most Liked: Facebook

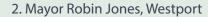
- 1. Mayor John Tory, Toronto
- 2. Mayor Jim Watson, Ottawa
- 3. Mayor Bonnie Crombie, Mississauga
- 4. Mayor Matt Brown, London
- 5. Mayor Linda Jeffrey, Brampton
- 6. Mayor Walter Sendzik, St. Catharines
- 7. Mayor Steve Black, Timmins
- 8. Mayor Berry Vrbanovic, Kitchener
- 9. Mayor Rob Burton, Oakville
- 10. Mayor Christian Provenzano, Sault Ste. Marie

Most Followed: Twitter

- Y
- 1. Mayor John Tory, Toronto
- 2. Mayor Jim Watson, Ottawa
- 3. Mayor Bonnie Crombie, Mississauga
- 4. Mayor Jeff Lehman, Barrie
- 5. Mayor Berry Vrbanovic, Kitchener
- 6. Mayor Matt Brown, London
- 7. Mayor Rob Burton, Oakville
- 8. Mayor Rick Goldring, Burlington
- 9. Mayor Cam Guthrie, Guelph
- 10. Mayor Fred Eisenberger, Hamilton

Most Liked Per Capita: Facebook





- 3. Mayor Eric Duncan, North Dundas
- 4. Mayor Rob Lane, Gore Bay
- 5. Mayor Jack Siemens, Emo
- 6. Mayor Kurtis Smith, Adelaide-Metcalfe
- 7. Mayor Shawn Pankow, Smiths Falls
- 8. Mayor Ken Bennington, Shelburne
- 9. Mayor Steve Black, Timmins
- 10. Mayor Peter Politis, Cochrane

Most Followed Per Capita: Twitter

- 1. Reeve Carol Moffatt, Algonquin Highlands
- 2. Mayor Eric Duncan, North Dundas
- 3. Mayor Todd Case, Warwick
- 4. Mayor Brett Todd, Prescott
- 5. Mayor Robin Jones, Westport
- 6. Mayor Jeremy Williams, Orangeville
- 7. Mayor Kurtis Smith, Adelaide-Metcalfe
- 8. Mayor Graydon Smith, Bracebridge
- 9. Mayor Peter McIsaac, Powassan
- 10. Mayor Jim Watson, Ottawa



of municipalities have an app, up from 20% in 2015.

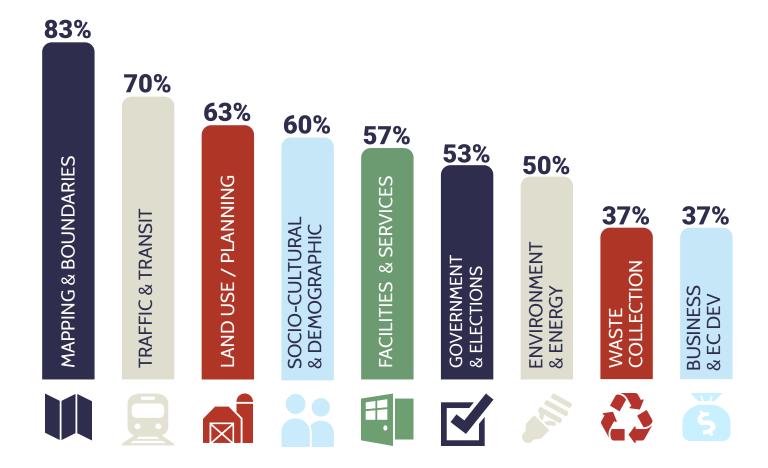
What are municipalities tweeting about?



Open Data

Open data is an emerging area of interest for Ontarians and municipalities are catching on. Currently, just 30 of Ontario's 444 municipal governments make their data sets available through a dedicated open data portal, but it's something that's attracting increasing interest.

Of the municipalities that have launched an open data portal, here's the type of information you're most likely to find:





of active municipalities promote their social media presence on their website

Mississauga: A Decentralized Dynamo

With 16 separate Twitter accounts and 20 Facebook accounts, Mississauga is an example of a municipality using a decentralized model well. After Toronto, Mississauga has the most social media accounts of all 444 municipalities, and it's working. The combined following of all of Mississauga's social media accounts is 121,432. That's almost 20% of Mississauga's total population. Search "Mississauga" on Twitter or Facebook and you'll find everything from libraries, community centres, museums, and transit. There's even a Twitter account dedicated to snow removal!

Mississauga Celebration Square Mississauga Business MiWay Helps Mississauga Library Mississauga Theatre Mississauga Snow Mississauga Fire Mississauga Valley Community Centre Meadowvale Theatre Mississauga Sports Leagues Mississauga Parks and Forestry Mississauga Culture Clarkson Community Centre Mississauga Recreation **River Grove Community Centre** Mississauga Green Mississauga Museums Huron Park Community Centre Mississauga Data Frank McKechnie Community Centre South Common Community Centre Mississauga Youth Erin Meadows Community Centre Hurontario-Main LRT Project Carmen Corbasson Community Centre Malton Community Centre Burnhamthorpe Community Centre Meadowvale Community Centre

Pelee Island: Small Community, Big Impact

Great things come in small packages! Pelee Island, although only 41 square kilometres and with a population of 171, has a combined social media following of 4,279. That's about 25x the population of Pelee! Pelee's social media success can be attributed to frequent posts, using images and hashtags, and linking to their website, which is updated on a regular basis.





Rick Goldring, Mayor of Burlington has all his bases covered when it comes to social media: he's active on Facebook, Twitter, Instagram, LinkedIn, YouTube, and his own blog. Mayor Goldring shows it's not enough to just have an account-you have to use it! His success is also attributed to the fact that he links to his social media accounts across all platforms and through his website.

1.8K Facebook Likes

9.5K Twitter Followers

416 Instagram Followers



Norm Kelly Toronto Councillor, Ward 40

How could we not mention Toronto councillor Norm Kelly? Ever since his Twitter feud with rapper Meek Mill, and an ongoing "bromance" with Drake, Councillor Kelly has taken the Twittersphere by storm. He's successful on social media by posting daily and keeping on top of pop culture trends. Of course, Councillor Kelly still uses social media to get the word out about important city-related matters.

£ 2.3K Facebook Likes



372K Twitter Followers



34.7K Instagram Followers



Carol Moffatt Reeve of Algonquin Highlands

Leading both the Most Liked Per Capita and Most Followed Per Capita lists, Carol Moffatt, Reeve of Algonquin Highlands, is showing eastern Ontario how it's done! Consider this: Reeve Moffatt has over 1,000 likes on Facebook, equal to almost half the population of Algonquin Highlands. She also has her own website, www.carolmoffatt.ca, where she links to both her social media handles.

1K Facebook Likes



618 Twitter Followers

lim Watson was the only HOC of a

large municipality (75,000+ people) to be

in the top ten of our

"Most Followed Per

Capita" list!



Jim Watson **Mayor of Ottawa**

Jim Watson, Mayor of Ottawa is a great example of a Head of Council who is effectively using social media. He uses a positive tone, incorporates multimedia, and adds just the right

amount of personality. Mayor Watson engages on

Twitter, Facebook, and Instagram. And even with 96.8K followers on Twitter, he still finds the time to reply to many tweets personally. He also complements his social media presence with his own blog, which he posts to once every couple of weeks.

f 14K Facebook Likes



96.8K Twitter Followers



8.9K Instagram Followers

METHODOLOGY:

- Redbrick's Municipal Social Media Survey looks at social media use by all 444 municipalities in Ontario.
- Our research has looked at social media activity between April 2010 and July 2016.
- Data on 'Likes' and 'Followers' applies to central accounts only, and was collected on July 31, 2016.
- Population Data is based on 2011 population census data from Statistics Canada.
- Geographic divisions are based on the Ontario Ministry of Municipal Affairs and Housing OnRAMP regional divisions.
- Produced by Teri Clark, Social and Digital Media Strategist, and Jacqueline Demers, Senior Consultant.

About Redbrick



Redbrick Communications is a Mississauga-based consulting firm with an extensive municipal practice. We've been tracking social media use since 2010. For free help with social media, including sample policies, tips and tricks, visit: bit.ly/RedSMS.

Follow us on Twitter: @RedbrickComms or @BrianLambie.
Contact us at 905-271-1669 or ruby@redbrick.ca
www.redbrick.ca

Redbrick provides strategic consultation, hands-on public relations support, writing services and training programs.

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Managing media interviews
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Communications audits
Internal and external communications
Event management

